

Clark County/Cities of Clark County

Memorandum of Agreement (“MOA”)

This Memorandum of Agreement (“Agreement”) is made and entered into between Clark County (“County”), the City of Vancouver (“Vancouver”), and other cities in Clark County.

RECITALS

- A. The 1989, Council on Homeless, Intergovernmental Agreement specified, “Homelessness is a serious problem in Clark County and the number of people experiencing homelessness is increasing. The capacity of the current system to house and meet the basic needs of those who are experiencing homelessness is inadequate.” This statement remains true today.
- B. The 1989, Council on Homeless, Intergovernmental Agreement also specified, “No single governmental jurisdiction or entity could resolve the problem of homelessness. Homelessness is caused by a complex set of programs which cannot be effectively addressed by isolated or fragmented efforts.” This statement remains true today.
- C. The 1989, Council on Homeless, Intergovernmental Agreement stated, “The County, VHA (Vancouver Housing Authority) and Vancouver desire to work cooperatively toward the common goal of providing leadership to resolve homelessness.” This statement remains true today.
- D. The U.S. Department on Housing and Urban Development (HUD) recognizes the separate jurisdictional areas of Vancouver, Washougal, Camas, Ridgefield, Battle Ground, Yacolt, La Center and unincorporated Clark County as a single geographic area in which a range of services are organized to prevent and end homelessness (collectively, the City of Vancouver/Clark County Continuum of Care);
- E. Clark County and the City of Vancouver, and the other cities in Clark County (“Parties”) desire to establish a joint advisory group, the Ending Community Homelessness Organization (“ECHO”), to establish and foster alignment in support of the County as the lead agency on regional homeless response as well as collaboration between the parties on projects and initiatives that will address homelessness and its impacts in Clark County.
- F. The parties wish to establish a framework for the ECHO that would allow scaling over time to include other public agencies/local governments, non-profits, and individuals with lived experience with homelessness.

AGREEMENT

Now, therefore, in consideration of the mutual promises set forth herein and for the other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties hereby agree as follows:

1. **PURPOSE:** The purpose of this Agreement is to create the Ending Community Homelessness Organization (“ECHO”). The ECHO is a joint group through which the Parties will collaborate toward a shared agenda to address homelessness. While the ECHO may reference the 2019-2022 Clark County Homeless Action Plan (the “Plan”), the ECHO has no formal relationship with the Plan. The ECHO will work with all organizations providing homeless support services within the jurisdictions. This includes organizations that work within the Continuum of Care covered by the Plan as well as other organizations providing associated homeless support systems not covered by the Plan. The Governance Charter of the ECHO substantially in the form attached hereto as Exhibit A (“Charter”), sets forth the vision, principles, responsibility, and framework of the ECHO.
2. **TERM:** The Agreement will commence on the 1st of March, 2022 and will continue indefinitely unless notice to terminate is provided by either County or City. Termination will occur 180 days after notice is given.
3. **FUNCTION AND ACTIVITIES:** The Parties will perform the functions and activities of the Parties described in the Charter.
4. **PERSONNEL/LEAD AGENCY:** The ECHO itself will not employ personnel and no personnel will transfer from the Parties to the ECHO.
 - a. The Parties agree that Clark County is the appropriate lead agency with respect to addressing and reducing homelessness in our region, in accordance with state and federal guidelines.
 - b. The City of Vancouver, as the largest designated urban area and largest incorporated city within the County, with an incorporated population of approximately 40% of the total County population, recognizes it has a significant supportive role to Clark County in regional efforts to address homelessness.
 - c. The smaller cities in Clark County are also impacted by homelessness, and therefore are critical to the discussion and function of the ECHO.
 - d. As outlined in the Charter for the ECHO, each party will make available appropriate administrative level employees, as identified in the Charter, to support their elected representatives in the ECHO.
5. **REAL OR PERSONAL PROPERTY:** The ECHO will not possess or hold title to real or personal property belonging to the ECHO.
6. **NOT AN INTERGOVERNMENTAL ENTITY:** The Parties to this Agreement do not intend to form an intergovernmental entity by the Agreement and no such entity is created by this Agreement.
7. **LIMITATION OF AUTHORITY:** The ECHO shall only have authority specifically enumerated in the Charter and shall not have the authority to enter into any legally binding agreements, including contracts, agreements, or leases and it shall not have authority to

incur any debt, liability, or obligation on its own behalf or on the behalf of any Party to this Agreement.

8. NO COMPENSATION: None of the parties will receive compensation in connection with this Agreement.
9. CHANGE AND CONFLICT RESOLUTION: The Parties recognize that events and conditions may arise that result in a dispute. In such case, the Parties agree to exercise good faith in expeditiously resolving such dispute in the following manner:
 - a. All conflicts should first be discussed and resolved, if possible, by the recognized members of the ECHO.
 - b. Any conflicts not resolved by the ECHO may be brought to a certified mediator in order to progress through the impasse and continue to move forward with the Plan.
10. AGREEMENT WITHDRAWAL: Good faith efforts should be made by all Parties to resolve disputes related to change or conflict by following the resolution procedure specified in Number 9 of this document. A Party may withdraw their participation in the Agreement at any time by unanimous vote of the Parties or upon six months written notice by one party. Termination under any provision of this paragraph shall not affect any rights, obligations, or liabilities of the Parties that accrued prior to such termination. At which time a Party withdraws from the Agreement, the current agreement will remain in effect for the other Parties.
11. INDEMNIFICATION: Each Party shall be responsible for their own acts and omissions, and the acts and omissions of their agents and employees.
12. WASHINGTON LAW AND FORUM: This agreement shall be construed to the laws of the State of Washington. Any action regarding the AGREEMENT of work performed under this Agreement must be filed in Clark County or in the United States District Court for the Western District of Washington.
13. NON-DISCRIMINATION: Each Party shall comply with all requirements of federal and state civil right and rehabilitation statutes and their respective local non-discrimination ordinances.
14. ACCESS TO RECORDS: Each Party shall have access to the books, documents and other records related to this Agreement for the purpose of examination, copying and audit, unless otherwise limited by law.
15. SUBCONTRACTS AND ASSIGNMENT: No Party may subcontract any part of this Agreement.
16. SEVERABILITY CLAUSE: In case any provision of this MOA or its Exhibits shall be removed, invalid, illegal or unenforceable, the validity, legality and enforceability of the remaining provisions shall not in any way be affected or impaired thereby.
17. ENTIRE AGREEMENT: This Agreement and Exhibit A are the entire agreement between the Parties with regard to the subject matter herein. There is no oral or written agreement between the Parties with regard to this subject matter.

Clark County Council

By: _____
Karen Dill Bowerman, Chair

By: _____
Julie Olson, District 2

By: _____
_____, District 5

By: _____
Temple Lentz, District 1

By: _____
Gary Medvigy, District 4

By: _____
Kathleen Otto, County Manager

City of Vancouver, Washington

By: _____
Eric Holmes, City Manager

Attest: _____
Natasha Ramras, City Clerk

Approved as to form:

Jonathan Young, City Attorney

City of Battle Ground, Washington

By: _____

City of Camas, Washington

By: _____

City of La Center, Washington

By: _____

City of Ridgefield, Washington

By: _____

City of Washougal, Washington

By: _____

Exhibit A CHARTER FOR VANCOUVER/CLARK COUNTY ENDING COMMUNITY HOMELESSNESS ORGANIZATION

The purpose of this Charter (“Charter”) is to:

- Confirm the vision and principles that will guide the Ending Community Homelessness Organization (“ECHO”) toward addressing homelessness.
- Establish the membership and responsibilities of the ECHO.
- Establish the overall scope of responsibility of the ECHO, including the general limitations of its authority.

Ending Community Homelessness Organization (ECHO)

The ECHO is made up of leaders from Clark County, its cities, and other key Clark County community stakeholders. The ECHO exists as a forum to consider homelessness comprehensively and holistically with the goal of identifying possible gaps and opportunities for further coordination and investment.

Over the past decade, national housing and service resources have gradually diminished. Communities across the county are struggling to help families and individuals experiencing homelessness, return to safe, stable housing. In 2017, a joint meeting was formed by the Southwest WA Community Foundation to bring Homeless Crisis Response System funders together to increase local communication, planning and collaboration. The ECHO was a result of this group’s desire to continue working collaboratively together to reduce homelessness throughout Clark County.

The ECHO’s Vision and Principles are as follows:

Our Vision is:

A community where everyone has a safe, stable place to call home.

Our principles are to:

- Prioritize vulnerable populations

Homelessness has a significant detrimental effect on everyone, yet there are some whose health and safety are placed at even greater risk of harm without a safe and stable place to call home. These groups include, but are not limited to: children, individuals fleeing domestic violence, veterans, seniors, and people with disabilities. Strategies to identify and assist the most vulnerable groups will be prioritized.

- Promote social, racial, and ethnic justice.

Many communities of color and Lesbian, Gay, Bisexual, Transgender, Queer, Questioning, 2 Spirit (LGBTQ2S) individuals experience a disproportionate rate of homelessness, therefore strategies that incorporate culturally conscientious and responsive supports, utilize an equity lens, and use trauma informed practice will be prioritized.

- Improve accessible housing options for people with disabilities.
- Engage the behavioral health system to assist in addressing behavioral health issues.
- Use data-driven assessment and accountability.
- Engage and involve the community
- Strengthen system capacity and increase leveraging opportunities.
- Ensure fidelity to evidence-based methodologies and best practices in order to achieve local successes.
- Employ a systematic approach to funding which results in greater system coordination and efficacy.
- Facilitate interactions with organizations addressing homelessness and associated root causes that are not covered by the Homeless Action Plan.
- Deepen understanding of the root causes of homelessness and homeless response systems by elected officials.
- Recognize those with lived experience with homelessness and the individuals providing services at the closest point of contact to those communities as the experts who's input needs to be prioritized.
- To achieve the rule of law for all county residents.

Membership

Membership in the ECHO is comprised of:

- Two (2) elected officials from Clark County;
- Two (2) elected officials from the City of Vancouver; and
- One (1) elected official from each of the small cities in Clark County;
- One (1) representative from the Council for the Homeless;
- One (1) representative from the Vancouver Housing Authority;
- Up to two (2) individuals representing people with lived experience of homelessness;

Other participants invited and strongly encouraged to attend and participate at each meeting:

- One (1) or more staff person(s) from Clark County, as designated by the Clark County Manager;
- One (1) or more staff person(s) from the City of Vancouver, as designated by the Vancouver City Manager;
- One (1) representative from the Community Foundation for Southwest Washington;

The County will select the Chair position from amongst the two (2) elected officials from the County. The Vice-Chair position will be one (1) of the two (2) elected officials from the City of Vancouver, as selected by the City of Vancouver representatives.

The ECHO will appoint a County staff member to act as ECHO Secretary for the purpose of announcing meetings, recording and publishing meeting notes, and executing notification of e-mail actions.

Meetings

ECHO meetings will be directed by the ECHO Chair. The ECHO Chair may designate the Vice Chair or another member if the Vice Chair is unavailable to direct the meetings, if required due to Chair absence. Regular meetings will be held at least once per quarter, with the intent to meet monthly. Additional meetings may be called by the Chair or by a majority of the ECHO. Meetings will be noticed publicly, and the agenda made available to the public prior to the meeting.

Responsibilities

The ECHO will seek to unify and coordinate the homeless response system for Clark County, the City of Vancouver, and the smaller cities in Clark County to both address homelessness today and reduce it in the future. The ECHO may make recommendations to the legislative bodies of Clark County and each of the cities.

To achieve that aim, the ECHO will:

- Remain focused on the homeless crisis response system at a macro-level.
- Use all relevant and available data on the current homelessness situation in Clark County.
- Review the system holistically, and identify gaps in services and what issues are arising as a result of changes in environment.
- Make recommendations on where the focus of public and private systems should be to best coordinate a unified approach to homelessness.
- Embrace strategies that include, but also go beyond the Continuum of Care to look at addiction, mental illness, and other root causes of housing instability.
- Reference the Clark County Homeless Action Plan as a guide to programs/projects funding and community goals.
- Actively seek out the input of those with lived experience with homelessness and those individuals who provide services to those communities and incorporate that knowledge into the Group's discussions and deliberations.

Relationship between the ECHO, Continuum of Care, and Homeless Action Plan

The ECHO will engage in their work in a manner that reflects and respects the objectives and requirements of the Homeless Action Plan and the Continuum of Care, while focusing on those issues, programs, and services not addressed through the Continuum of Care (CoC) statutory framework. This agreement and charter do not contemplate a formal relationship between the ECHO and the CoC, the CoC Steering Committee or the Clark County Homeless Action Plan and Council for the Homeless.

Conflict of Interest

No member of the ECHO shall participate in or influence discussion or resulting decisions concerning the award of a grant or other financial benefits to the members or the organization that the member represents professionally, as a volunteer or as a board member. Any conflict of interest should be reported to the ECHO members and the member should recuse themselves from discussions or resulting decisions on issues where a conflict of interest exists.

All members of the ECHO may be asked to sign a Conflict of Interest statement.