Trauma Informed Care Road Map to Sustainability

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TIC Road Map to Sustainability

Agency Commitment

- Leadership investment
- Budget for TIC
- Feedback sought and used
- Workforce wellness a priority
- Commitment to equity & diversity

Training and Support

- Staff Training
- Board & Volunteer Training
- Hiring and onboarding
- Supervision
- HR policies and practices
- Workforce wellness and safety

Service Delivery

- Welcome and safe environment
- Client engagement
- Trauma Informed Procedures
- Client choice

Systems Change and Monitoring

- Sustained process for TIC
- Self-assessment
- Communication
- Evaluation, feedback loop

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1. Agency Commitment: To develop the organizational leadership and commitment needed to support TIC.

Examples of Activities Person/s Responsible Due Date Completed Strategies Date Ensure executive leadership is involved in the initiative and endorses it. Ensure the implementation workgroup made up of staff (paid time) is cross program, multilevel and includes decision makers. Establish a Policy or Value Statement that Input from staff, Board approval. reinforces TIC as a core philosophy of the organization. Develop an organizational budget that FTE, materials, consultants, specialized training, etc. supports TIC implementation and service provision. Create standardized procedures and materials Adopt a trauma lens. to ensure the trauma "lens" is being applied across all areas of the agency. Employee intranet site, all-staff meetings, etc. Establish a communication plan to ensure everyone understands the Why and What. Initiative should be transparent. Develop or modify agency wellness plan. EAP program?

2. Training and Staff Support: demonstrated commitment to workforce development, wellness and training plan for key stakeholders.

Strategies	Examples of Activities	Person/s Responsible	Due Date	Completed Date
Create training plan which includes all staff, board and other key volunteers and establishes standards for each.	Provide staff training, practice, observation of and feedback loop. Different staff – different training.			
Provide specific training for supervisors to support staff and maintain fidelity. Include recognizing trauma's impact on staff, such as termination of an employee.	Develop tools for supervisors. What should be reviewed/talked about every supervisory meeting? And how should it be discussed?			
Develop internal capacity to provide core training on an ongoing basis.	Trauma 101, ACEs, etc.			
Examine current HR policies and procedures to ensure equity and inclusion practices. Create a Trauma Informed interview process. Update performance reviews to include awareness/skills of TIC.				
Evaluate the physical space for staff and modify as necessary to meet safety, cultural responsiveness and confidentiality requirements.	Develop safety protocols (for staff and clients) – both emotional and physical.			
Develop or modify agency wellness plan.	EAP program? Promote self-care, include training for supervisors on how to recognize stress and trauma in self and staff			

3. Service Delivery: demonstrated commitment to trauma informed practice which includes client-choice, informed practices and procedures, and safety.

Strategies	Examples of Activities	Person/s Responsible	Due Date	Completed Date
Develop a process to receive and utilize client	Advisory Committee/Council, focus groups, etc.			
voice in the change/decision making process.				
Examine all procedures through a trauma				
informed lens and update to ensure that				
clients and staff are not being triggered or re-				
traumatized, all processes are transparent				
and communicated, and client choice is a				
priority.				
Establish Client Grievance Procedures.	Should be transparent and readily available.			
Evaluate the physical space for clients and				
modify as necessary to meet safety, cultural responsiveness and confidentiality				
requirements.				
Identify what level of Trauma Informed Care	Case managers providing resources vs mental health			
each client/program will provide, as the level	specialist.			
of interaction is dependent on type of				
service.				

4. Systems Change and Monitoring: demonstrated commitment to continuous quality improvement.

Strategies	Example of Activities	Person/s Responsible	Due Date	Completed
				Date
Establish an ongoing assessment program for	6 months or annual assessment. Target specific groups			
gaining feedback from constituents and the	– clients, staff, etc.			
utilization of that feedback for improvement.				
Create ongoing communication calendar that	Internal vs external			
supports successes as well as challenges and				
provides ongoing information to stakeholders				
as appropriate.				
Incorporate agency TIC data when senior				
management is planning, budgeting, and				
prioritizing.				
All agency policies are reviewed through a				
trauma informed lens and modified as				
necessary.				

Implementation Workplan

I. Supporting Staff Development

A. Training and Education

Strategies	Activities	People	Cost	Estimated	Done
		Responsible		Timeline	
Staff at all levels of the program receive					
training and education on the following topics:					
Cultural differences in how people					
understand and respond to trauma.					

B. Staff Supervision, Support and Self Care

Strategies	Activities	People	Cost	Estimated	Done
		Responsible		Timeline	
Topics related to self care are addressed in					
team meetings (eg vicarious trauma, burn out,					
stress-reducing strategies).					
Part of supervision time is used to help staff					
members understand their own stresses.					
Part of supervision time is used to help staff					
members understand how their stress					
reactions impact their work with consumers.					
The agency helps staff members debrief after					
a crisis.					

II. Creating a Safe and Supportive Environment

A. Establishing a Safe Physical Environment

Strategies	Activities	People Responsible	Cost	Estimated Timeline	Done
Staff members ask consumers for their definitions of physical safety.					

B. Establishing a Supportive Environment

Strategies	Activities	People	Cost	Estimated	Done
		Responsible		Timeline	
Information Sharing	Consumer rights are posted in places that are visible				
	(eg room checks, grievance policies)				
	Materials are posted about traumatic stress (eg what				
	it is, how it impacts people, and available trauma-				
	specifics resources).				
Cultural Competence	Program information is available in different				
	languages.				
Safety and Crisis Prevention	For the following item, the term "crisis-prevention				
	plan" is defined as an individualized plan for how to				
	help each consumer manage stress and feel				
	supported. Each consumer has a written crisis				
	prevention plan which includes a list of triggers,				
	strategies and responses which are helpful and those				
	that are not helpful and a list of persons the				
	consumer can go to for support.				
Open and Respectful Communication	Staff members ask consumers for their definitions of				
	emotional safety.				
	The agency uses "people first" language rather than				
	labels (eg 'people who are experiencing				
	homelessness' rather than 'homeless people').				

III. Assessing and Planning Services

A. Conducting Intake Interviews

Strategies	Activities	People	Cost	Estimated	Done
		Responsible		Timeline	
The intake assessment would include					
questions about:					
 Cultural strengths (eg world view, role of spirituality, cultural connections). 					
Previous head injury.					
 Quality of relationship with child or 					
children (ie caregiver/child attachment)					
 Children's trauma exposure (eg neglect, 					
abuse, exposure to violence)					
 Children's achievement of developmental 					
tasks.					

B. Offering Services and Trauma-Specific Interventions

Strategies	Activities	People	Cost	Estimated	Done	
		Responsible		Timeline		
The program educates consumers about						
traumatic stress and triggers.						
The program has access to a clinician with						
expertise in trauma and trauma-related						
interventions (on-staff or available for regular						
consultation).						

IV. Involving Customers

A. Involving Current and Former Consumers

Strategies	Activities	People	Cost	Estimated	Done
		Responsible		Timeline	
The program recruits former consumers to					
serve in an advisory capacity.					
Former consumers are invited to share their					
thoughts, ideas and experiences with the					
program.					

V. Adapting Policies

A. Reviewing Policies

Strategies	Activities	People Responsible	Cost	Estimated Timeline	Done
The program involves consumers in its review of policies.					

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