



## CONSOLIDATED FIVE-YEAR HOUSING AND COMMUNITY DEVELOPMENT STRATEGIC PLAN GOALS

### OBJECTIVE ONE

#### Establish and Maintain a Suitable Living Environment and Economic Opportunities

	Activity	5 Year Goal
<p><b>Strategy 1:</b> Support acquisition of, and improvements to, facilities that provide services to low-income, elderly or special needs persons.</p> <p><b>HUD Community Planning &amp; Development</b></p> <p><b>Performance Measures:</b></p> <p style="padding-left: 20px;"><b>Objective:</b> Suitable Living Environment</p> <p style="padding-left: 20px;"><b>Outcome:</b> Sustainability</p>	<p>CD-1.1: Support acquisition of, and improvements to, community facilities to enhance service delivery to low-income persons (consistent with neighborhood/community plans). Facilities should meet sustainability and accessibility standards.</p>	<p>10 organizations</p>
<p><b>Strategy 2:</b> Revitalize and enhance low-income neighborhoods and communities by improving their physical, social character and elimination of slums and blight.</p> <p><b>HUD Community Planning &amp; Development</b></p> <p><b>Performance Measures:</b></p> <p style="padding-left: 20px;"><b>Objective:</b> Suitable Living Environment</p> <p style="padding-left: 20px;"><b>Outcome:</b> Sustainability</p>	<p>CD-2.1: Fund infrastructure improvements (streets, sidewalks, storm drainage, water, sewer) needed in eligible neighborhoods and communities (consistent with neighborhood/community plans).</p>	<p>15 activities</p>
	<p>CD-2.2: Fund the acquisition of, and improvements to, parks and recreation facilities to improve the livability of low- and moderate-income neighborhoods (consistent with neighborhood/community plans). Facilities should meet sustainability standards.</p>	<p>10 activities</p>
<p><b>Strategy 3:</b> Support community economic vitality through activities that build a diverse economic base that enhances the opportunity for low income persons to become financially independent.</p> <p><b>HUD Community Planning &amp; Development</b></p> <p><b>Performance Measures:</b></p> <p style="padding-left: 20px;"><b>Objective:</b> Economic Opportunity</p> <p style="padding-left: 20px;"><b>Outcome:</b> Availability/Accessibility</p>	<p>CD-3.1: Support activities that retain or create jobs for low/moderate-income persons.</p>	<p>2 activities</p>

**OBJECTIVE TWO**  
**Ensure Decent Affordable Housing**

	<b>Activity</b>	<b>5 Year Goal</b>
<p><b>Strategy 1:</b> Increase the supply of housing in urban growth areas that is affordable to renter households, earning 60 percent or less of AMI. Projects should serve households with a range of incomes, provide a variety of unit sizes, incorporate universal design and meet recognized sustainability standards.</p> <p><b>HUD Community Planning &amp; Development</b></p> <p><b>Performance Measures:</b></p> <p><b>Objective:</b> Decent Housing</p> <p><b>Outcome:</b> Affordability</p>	<p>AH-1.1: Support the construction of new affordable rental housing.</p>	40 HHs 0-30% AMI*
		35 HHs 30-50% AMI
		12 HHs 50-80% AMI
		87 HHs total
	<p>AH-1.2: Support acquisition and/or rehabilitation of rental housing to increase affordable housing stock.</p>	10 HHs 0-30% AMI
		15 HHs 30-50% AMI
		5 HHs 50-80% AMI
		30 HHs total
<p><b>Strategy 2:</b> Preserve existing affordable housing threatened with loss due to condition, location, expiring federal contracts, redevelopment efforts, lead-based paint, or other situations.</p> <p><b>HUD Community Planning &amp; Development</b></p> <p><b>Performance Measures:</b></p> <p><b>Objective:</b> Decent Housing</p> <p><b>Outcome:</b> Affordability/Accessibility</p>	<p>AH-2.1: Support preservation of existing low-income single-family housing.</p>	10 HHs 0-30% AMI
		15 HHs 30-50% AMI
		15 HHs 50-80% AMI
		40 HHs total
	<p>AH-2.2: Support preservation of existing low-income rental housing.</p>	10 HHs 0-30% AMI
		10 HHs 30-50% AMI
		10 HHs 50-80% AMI
		30 HHs total
	<p>AH-2.3: Reduce accessibility barriers in single-family owner occupied and rental housing.</p>	15 HHs 0-30% AMI
		15 HHs 30-50% AMI
		10 HHs 50-80% AMI
		40 HHs total

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**Ensure Decent Affordable Housing**

	<b>Activity</b>	<b>5 Year Goal</b>
<b>Strategy 3:</b> Promote homeownership opportunities for low- and moderate-income households, including persons with disabilities and first-time homebuyers. <b>HUD Community Planning &amp; Development</b> <b>Performance Measures:</b> <b>Objective:</b> Decent Housing <b>Outcome:</b> Affordability/Accessibility	AH-3.1: Support homeowner assistance for first-time or low-income homebuyers and encourage participation in pre- and post-purchase housing education.	1 HHs 0-30% AMI
	AH-3.2: Support techniques to assist low-income households to become homeowners or preserve home ownership.	Ongoing – will report in narrative form
<b>Strategy 4:</b> Create additional housing opportunities for self-sufficiency for low-income elderly and persons with disabilities or special needs. Projects should incorporate universal design and meet recognized sustainability standards. <b>HUD Community Planning &amp; Development</b> <b>Performance Measures:</b> <b>Objective:</b> Decent Housing <b>Outcome:</b> Affordability/Accessibility	AH-4.1: Support the creation of housing for low-income elderly.	18 HHs 0-30% AMI
		16 HHs 30-50% AMI
		10 HHs 50-80% AMI
		144 HHs total
	AH-4.2: Support the creation of housing for disabled and special needs populations.	25 HHs 0-80% AMI
<b>Strategy 5:</b> Plan for and support strategies and initiatives to promote fair housing and increase access to housing and housing programs. <b>HUD Community Planning &amp; Development</b> <b>Performance Measures:</b> <b>Objective:</b> Decent Housing <b>Outcome:</b> Accessibility	AH-5.1: Work to increase access to housing for households with special needs.	Ongoing – will report in narrative form
	AH-5.2: Disseminate fair housing information to the public through support for regional housing search services, through community agencies, and support of fair housing conferences.	
	AH-5.3 Provide fair housing technical assistance to housing providers and community.	

\*HH = Household,  
 AMI = Area Median Income

**OBJECTIVE THREE**  
**Provide Services to End Homelessness**

	<b>Activity</b>	<b>5 Year Goal</b>
<p><b>Strategy 1: Prevention/diversion/discharge planning:</b> Programs aimed to keep at-risk people in their housing, approaches to divert people from jail into housing and treatment services, and policies/resources that assure people are discharged from correctional facilities, hospitals, residential treatment facilities, and foster care with affordable housing and necessary supporting services in place.</p> <p><b>HUD Community Planning &amp; Development Performance Measures:</b>  <b>Objective:</b> Decent Housing  <b>Outcome:</b> Affordability</p>	<p>HS-1.1: Increase housing stability for individuals and families at risk of homelessness by supporting and expanding programs that provide short-term rental housing assistance, eviction prevention services, incentives for landlords to rent to low income households, and other supportive services.</p>	<p>40 households maintain housing stability through the receipt of financial assistance;                      50 households avoid eviction.</p>
	<p>HS-1.2: Increase coordination and linkage among mainstream programs that provide care and services to low-income people in order to consistently assess and respond to their housing needs to prevent homelessness, and ensure that public institutions discharge people into housing.</p>	<p>100 families will not become homeless as a result of accessing assistance.</p> <p>Establish and refine a discharge plan and re-entry procedures from hospitals, jails, prisons, treatment programs and foster care of juvenile facilities.</p>
<p><b>Strategy 2: Housing plus supportive services:</b> Expand the affordable housing available and provide the necessary supporting services to assist homeless youth, families, and single adults to reach self sufficiency. For most homeless populations, services will be transitional; more intense initially and tapering off over time. For the chronic homeless/disabled population, ongoing supporting services linked to affordable housing should be required.</p> <p><b>HUD Community Planning &amp; Development Performance Measures:</b>  <b>Objective:</b> Suitable Living Environment  <b>Outcome:</b> Availability</p>	<p>HS-2.1: Preserve and expand the supply of permanent housing and permanent supportive housing affordable to households with very low incomes.</p>	<p>50 housing units for households below 30% AMI will be preserved or developed.</p>
	<p>HS-2.2: Preserve and expand the supply of transitional supportive housing for individuals and families.</p>	<p>Support current transitional housing programs.</p> <p>Create 20 beds of supportive housing for people who are chronically homeless and 25 beds for those who are non-chronically homeless</p>
	<p>HS-2.3: Increase access to educational and employment programs to increase earning potential for individuals who are homeless, or at risk of homelessness, and lead to self-sufficiency.</p>	<p>20 persons who are chronically homeless will receive supported employment</p> <p>30 persons who are unemployed and at-risk or temporarily homeless will have jobs</p> <p>75 people will complete credit building and financial planning training</p>

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**Provide Services to End Homelessness**

	<b>Activity</b>	<b>5 Year Goal</b>
<p><b>Strategy 3: Short term emergency response:</b>                      Quickly identify people who are homeless, assess their needs, and move them into housing with appropriate supporting services. They include outreach, shelter, and rapid access to benefits, services, and affordable housing.</p> <p><b>HUD Community Planning &amp; Development Performance Measures:</b>  <b>Objective:</b> Suitable Living Environment  <b>Outcome:</b> Availability/Accessibility</p>	<p>HS-3.1: Maintain an effective outreach program to chronically and non-chronically homeless persons having difficulty accessing services in order to link them to resources.</p>	25 people who are homeless receive detox, mental health and medical services
		75 people who are homeless are treated at the free clinic
		Funding and location identified for a Resource Center
	<p>HS-3.2: Ensure availability and access to clearinghouse, emergency shelter and services in the existing shelter system.</p>	Continue to fund and increase access to the current shelter and outreach programs
		30-60 youth per year will move towards self-sufficiency through transitional housing and case management
<p><b>Strategy 4: System wide Improvement:</b> The Clark County Homeless Plan contains two strategies that are designed to improve the overall performance, efficiency, and accountability of the homeless system.</p>	<p>HS-4.1: Plan and coordinate system-wide to efficiently manage limited resources for ending homelessness.</p>	Report on progress toward meeting goals, and updates to 10-Year plan every 2-3 years
	<p>HS-4.2: Build on successful implementation and expansion of Homeless Management Information System (HMIS) in Clark County.</p>	Analyze HMIS data to determine where additional exploration is needed to understand homelessness in Clark County
		Incrementally expand the agencies participating in the HMIS and collecting performance outcome measurements

This information is taken from the Clark County 2010-2014 Clark County Consolidated Housing and Community Development Plan. The entire plan can be viewed at <http://www.clark.wa.gov/cdbg/documents.html>