



## CLARK COUNTY COMMUNITY ACTION ADVISORY BOARD

**Tuesday, March 8, 2016  
8:00 AM – 9:30 AM**

**1601 E. Fourth Plain Boulevard, Conference Room C210C**

### AGENDA

8:00	Introductions & Attendance	Paula Martin, Vice Chair	Information
8:05	Approval of January Minutes	Paula Martin	Action
8:05	Update Bylaws	Paula Martin	Action
8:10	Task Force Updates <ul style="list-style-type: none"> <li>• Advocacy Efforts</li> <li>• Community Needs Assessment</li> </ul>	Jessica Ghiglieri Rebecca Royce	Information
8:20	Impact NW Program Presentation (Org Standard 5.9)	RJ Stangland, SSVF/CHG/PSH Supervisor	Information
8:35	2015 Year End All Funding Outcomes Report (Org Standards 4.4, 5.9, 8.7)	Rebecca Royce	Information
8:40	Legislative Update <ul style="list-style-type: none"> <li>• State</li> <li>• Federal</li> </ul>	Kate Budd Michael Torres	Information
8:55	Open Forum	Public	Information
9:00	Other Business: <ul style="list-style-type: none"> <li>• Next Meeting, May 10, 2016 from 8:00am to 9:30am</li> </ul>		
9:05	Tour Center for Community Health	Rebecca Royce	Information
9:30	Adjourn		



Please call Rebecca Royce, 360-397-2075 ext 7863, if you have any questions or are unable to attend the meeting. This building is wheelchair accessible. If you need special assistance to participate in this meeting, please contact Clark County, Relay 711, at least two working days prior to the event.

# **COMMUNITY ACTION**

Community Action changes people's lives, embodies the spirit of hope, improves communities, and makes Clark County a better place to live. We care about the entire community, and we are dedicated to helping people help themselves and each other.

Objectives of the Clark County Community Action Program:

- To promote institutional and community changes which address the causes of poverty and to remove barriers to self-sufficiency faced by low-income communities, families, and individuals;
- To reduce the impact of poverty on communities, families, and individuals by providing resources for services which are responsive to their needs;
- To promote innovative approaches to addressing the causes and impacts of poverty in the community;
- To serve as a catalyst for community efforts to leverage additional resources which address the causes and impacts of poverty; and
- To make recommendations or take other action on any other subject as referred by the Commissioners or jointly by the Commissioners and one or more city governments.

## **ORGANIZATIONAL STANDARDS (50 TOTAL)**

Category 1: Consumer Input & Involvement (3 Standards)

Category 2: Community Engagement (4 Standards)

Category 3: Community Assessment (5 Standards)

Category 4: Organizational Leadership (6 Standards)

Category 5: Board Governance (8 Standards)

Category 6: Strategic Planning (5 Standards)

Category 7: Human Resource Management (8 Standards)

Category 8: Financial Operations & Oversight (7 Standards)

Category 9: Data & Analysis (4 Standards)

**COMMUNITY ACTION ADVISORY BOARD MEETING MINUTES**  
DEPARTMENT OF COMMUNITY SERVICES  
1601 E Fourth Plain, Room C210C  
January 12, 2016

<u>PRESENT</u>	<u>EXCUSED</u>	<u>ABSENT</u>	<u>STAFF</u>
Mavis Nickels	Jessica Ghiglieri		Michael Torres
Lydia Sanders			Rebecca Royce
Paula Martin			Kate Budd
Sheree Thun			Janet Snook
Julie Rotz			Vanessa Gaston
Anne McEnery-Ogle			
Bridget McLeman			

GUESTS: Karen Dunn, (Department of Commerce); Ty Stober (City of Vancouver)

- I. Call to Order/Introductions  
Vice Chair Paula Martin called the meeting to order at 8:05 a.m.
  
- II. Election of Executive Officers  
Councilmember McEnery-Ogle moved to approve Lydia Sanders as Chair, Paula Martin as Vice Chair, and Mavis Nickels as Secretary. The motion was seconded by Julie Rotz. Motion carried.
  
- III. Approval of November and December 2015 Minutes  
The November and December 2015 meeting minutes were approved following a motion by Mavis Nickels and seconded by Paula Martin.
  
- IV. Director Update
  - Early Adopter  
Vanessa Gaston, Department of Community Services Director, explained that Washington Medicaid currently provides behavioral health services in three models: mental health for those who meet Access to Care standards, medical and mental health for those who do not meet Access to Care standards, and chemical dependency. By 2020, all counties within Washington must have fully integrated managed care. Clark and Skamania counties are implementing integrated managed care through Early Adopter. Molina Healthcare and Community Health Plan of Washington will be the managed care organizations for people on Medicaid. Early Adopter is also looking at integrating housing, employment, and education with medical care for a more holistic approach to health.
  
  - Theory of Change (Org Standard 6.5)  
To implement healthcare reform, adjust to changes in Clark County's form of government, move towards evidence-based programs, and become more outcome-centered, the Department of Community Services (DCS) is developing a Theory of Change process. Staff has been involved in defining long-term goals and a service delivery model, starting with rewriting the DCS Mission, Vision, and Values statements. Feedback from DCS' boards on the draft statements is being sought. CAAB members felt empower, self-sufficiency, collaboration, livability, diversity, and community were key words, however some of these could be defined more clearly. Vanessa will take the comments to the staff meeting on January 13, 2016. The next steps involve deeper consideration of integrating programs and units.
  
- V. Adopt 2016 CAAB Work Plan  
The Work Plan is streamlined and directed to meeting CSBG Organizational Standards in 2016. Providers will be invited to report at each meeting and to share how they collaborate with other

providers. Mavis Nickels made a motion to adopt the Work Plan, Anne McEnery-Ogle seconded. Work Plan adopted.

VI. Community Action Advisory Board Business (Org Standards 5.6 and 5.8)

Most members have signed the Conflict of Interest Policy, the CAAB Roles and Responsibilities, and the Orientation Checklist documents. Rebecca Royce will follow-up with members for whom a signed document is not on file.

VII. Community Action Advisory Board Business

- Adopt By-laws (Org Standard 5.4)

The by-laws have been updated since September to clarify the board composition and the setting of the meeting calendar, comply with the CSBG Federal memorandum, and combine and correct numbering of like sections. Additional clarifications related to formalizing processes were suggested. The revisions to the by-laws will be presented at the next meeting.

- Set 2016 Meeting Calendar

Meetings for 2016 are scheduled at 8:00 a.m. on the second Tuesday of odd-numbered months. Julie Rotz moved to approve the meeting schedule; Sheree Thun seconded. Motion carried.

VIII. CSBG Monitoring

Karen Dunn, Department of Commerce, explained that \$11 million of CSBG funds is administered by 26 non-profit and 4 public agencies in Washington. Commerce monitors to ensure the CSBG funds are spent correctly and the agency is employing best practices related to human resources, serving of clients, data-collection, governance, and other factors. Clark County's 2015 monitoring resulted in zero findings, recommendations, or discrepancies. A copy of the draft report was provided to the board.

IX. CSBG Organizational Standards Training

Nationally-developed CSBG Organizational Standards, designed to show effectiveness in ending poverty, must be implemented by October 2016. There are 50 Standards for public Community Action Agencies that focus on administration of the program rather than service to clients. Nationally, each CAP agency must meet the standards within three years or potentially face defunding.

Annually, each agency will send an electronic self-assessment to Commerce identifying which standards are met and which are in-process. Commerce will send a state report to the U.S. Department of Health and Human Services Agency in September.

Although board member duties are unchanged, meetings may include additional action items to show engagement in the development and planning of funding. Some of the new requirements include:

- Discussing financial and program reports at each meeting;
- Approving the department's Theory of Change process (a comparable strategic planning document) every five years;
- Reviewing the department's mission statement every five years to ensure programs are in line with the mission; and
- Accepting the Community Needs Assessment triennially.

The Organizational Standards also ensure the make-up of the board is compliant with the CSBG Act: at least one-third democratically-selected representatives of the low-income community, one-third representatives of locally elected offices, and the remaining from other community groups.

X. Poverty Data Overview

Rebecca Royce presented information on poverty in Clark County. All information is based on 2014 data, the most current information available. People between 15-24 years old were the largest group living below the Federal Poverty Level in Clark County. This was followed closely by children 5-14 years. The majority of families living below poverty level are not receiving Supplemental Social Security Income (SSI) or public assistance.

Rebecca also presented information to show how Clark County is doing compared to other counties, the state and the nation. Spokane County was chosen as the comparison county due to its similar population size and urban/rural make-up. By county population in Washington, Clark County has the sixth highest number of people living below poverty, but is 34<sup>th</sup> out of 39 counties by percentage. Clark County's percentage of people living below poverty rose 0.2 percent between 2005 and 2014, whereas Washington saw a 1.6 percent increase.

XI. July-September 2015 Funding Outcomes Report (Org Standards 4.4, 5.9, 8.7)

Performance and spending of funded agencies was reported for the quarter ending in September 2015.

XII. 2016 Task Forces

- Advocacy Task Force

An Advocacy Task Force is proposed for informing, recommending, and tracking advocacy efforts of board members. Participants are encouraged to meet for an hour each month to update the advocacy plan, and are encouraged to advocate for approximately an hour each month. There are two advocacy efforts coming up in the next month:

- The Washington Low Income Housing Alliance Housing and Homelessness Advocacy Day is Tuesday, February 2, 2016. To be registered, submit a confirmation with County staff by Friday, January 15, 2016.
- The Point-in-Time Count takes place on January 28, 2016. A group will meet at 6:30 a.m., in the VHA parking lot to survey uptown Vancouver.

- Community Needs Assessment (CNA) Task Force

A Community Needs Assessment Task Force is forming to collect data, create a survey, identify and evaluate outcomes, and inform on funding needs. The Task Force will provide feedback, engage and share the Assessment with the community, and keep the CAAB updated on progress.

XIII. Community Action Best Practices

Kate Budd presented information regarding housing program best practices. Evidence-based practices differ from promising or best practices in that they have research to show positive outcomes. The Housing First Model is client-centered, providing permanent supportive housing for as long as is needed. It encourages zero barriers to housing and client engagement to build trust. Additional best practices will be presented at future meetings.

XIV. Adjourn

The meeting adjourned at 1:00 p.m.

**Next meeting: March 8, 2016, 8:00 a.m. – 9:30 a.m., 1601 E Fourth Plain, Room C210 C**

Mavis Nickels, Secretary

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# By-laws of the Clark County Community Action Advisory Board

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## ARTICLE I - NAME

The name of the organization shall be the Clark County Community Action Advisory Board (“CAAB” or “Advisory Board”). The Advisory Board is a broadly representative body advising the Clark County Councilors (“Councilors”), the Clark County Department of Community Services (“Department”), which administers the Community Action Program (“CAP”) in Clark County.

## ARTICLE II – OBJECTIVES OF CAP

The objectives of the Clark County Community Action Program are:

1. to promote institutional and community changes which address the causes of poverty and to remove barriers to self-sufficiency faced by low-income communities, families, and individuals;
2. to reduce the impact of poverty on communities, families, and individuals by providing resources for services which are responsive to their needs;
3. to promote innovative approaches to addressing the causes and impacts of poverty in the community;
4. to serve as a catalyst for community efforts to leverage additional resources which address the causes and impacts of poverty; and
5. to make recommendations or take other action on any other subject as referred by the Councilors.

## ARTICLE III – PURPOSES, OBJECTIVES, AND POWERS OF THE CAAB

- I. The Advisory Board's purposes and objectives shall include:
  - A. Making recommendations regarding local government funding that is intended to serve basic and essential welfare, housing, health, and safety needs or to remove obstacles to self-sufficiency that are faced by low-income communities, families, and individuals.
  - B. Establishing long range goals and guidelines for developing the Department's objectives, planning its programs, and evaluating performance of its programs.
  - C. Maximizing the extent and quality of participation by low-income communities, families, and individuals in the programs of the Department, in other County and city government, and in other civic affairs throughout Clark County.
  - D. Sustaining and strengthening a community tradition of caring for one another through integrated, cooperative efforts of local volunteers and service organizations.
  - E. Increasing low-income communities', families', and individuals' awareness of, involvement in, and access to the wide ranges of services and opportunities available, with special attention to the people who face obstacles because of their race, sex, age, creed, color, national origin, limited English proficiency, disability, familial status, sexual orientation, or other unusual vulnerability.
  - F. Encouraging ongoing evaluation and enhancement of community service efforts to ensure appropriate responsiveness to changes within needy populations.
  - G. ~~Acting as cooperatively as possible~~Aligning efforts to the greatest extent possible –with other Department and County advisory boards and with other community organizations that serve the same population.
  - H. Establishing a legacy that preserves human dignity and responds to basic human needs.
2. In pursuing these purposes and objectives, the Advisory Board shall have the following specific powers:
  - A. To determine the priority needs of Clark County's low-income population, cooperating with other Department and County advisory boards and with other community organizations that serve the same population.
  - B. To consider the current Community Needs Assessment and outcome reporting when making priority recommendations.
  - C. To assess and evaluate the progress of Community Action Programs through semi-annual review of performance.
  - D. To advise the Councilors on the allocation of:
    - i. Community Services Block Grant funds,
    - ii. Marriage License Fee Surcharge funds,

- iii. Document Recording Fee Surcharges,
- iv. Consolidated Homeless Grant,
- v. Emergency Solutions Grant,
- ~~v~~.vi. [Human Services Fund](#)
- vi.vii. Any other funds that the Councilors request advice about; and
- ~~vii~~.viii. Any other county funds for providing human services or improving self-sufficiency that are administered by the Department and are not subject to other advisory boards.

- E. To act in an advocate role in the public and private sectors in the interest of low-income populations of Clark County, as cooperatively as possible with other organizations that serve the same populations.
- F. To establish rules and procedures and select officers and committees for this Advisory Board.
- G. To exercise any other responsibilities that are or may be prescribed by federal or state law governing Community Action Programs, or that are delegated by Councilors, or by the Department.

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## ARTICLE IV – MEMBERS

### **SECTION 1. Composition**

The Advisory Board shall be composed of at least nine (9) members:

1. At least three (3) shall be Public Official Representatives, preferably elected public officials currently holding office ~~or their representatives~~, or appointive public officials if there are not enough elected officials available and willing to serve.
2. At least three (3), and at least one-third of the total members, shall be low-income representatives; persons chosen in accordance with democratic selection procedures adequate to ensure that they are representative of those who are low-income poor in the areas served. Low-income representatives must be nominated by an organization representing individuals who are low-income in Clark County or by a group of individuals who are low-income living in Clark County. This process may include: a) election by ballot or at a community meeting, or b) an individual designated by a low-income policy or advisory board. Proof of the selection process will be requested.
3. ~~At least~~ Up to three (3) shall be Community Representatives drawn from major community interests such as labor, business, health, education, faith based, or ~~welfare-social service~~ groups. To the extent possible, at least one shall reside in each Advisory Board district.
- 3.4. If an individual who is low-income, or group that serves people who are low-income, considers the Advisory Board to be underrepresenting their interests, they may petition the Board. County staff will facilitate an Advisory Board review in response to the petition and notify the petitioner of the outcome. interested parties list provided to ~~The board then votes to determine which person from the list is recommended to the County Manager.~~

### **SECTION 2. Selection and Appointment**

Prospective Members shall apply in writing to the Advisory Board ~~staff~~. Staff will facilitate Advisory Board review of all complete applications and shall convey the Advisory Board's recommendations to the County Manager for appointment by the County Councilors. Members shall assume office after having been appointed by the Councilors. Members shall not receive financial compensation from the County for their participation.

1. Public Official Representatives  
These Members shall be elected public officials to the extent possible, otherwise appointive public officials. To the extent possible, at least one should be drawn from each Advisory Board ~~Commissioner's~~ district. Recommendations for membership will be solicited from public agencies within the district where a vacancy exists.
2. Low-Income Representatives
  - A. In accordance with US Department of Health & Human Services, Office of Community Services, Community Services Block Grant Information Memorandum #82 Tripartite Boards, Low-Income representatives must be representative of low-income individuals and families in the service area AND must live in the service area. These Members shall be residents of Clark County who are low-income as defined by the eligibility rules for one or more of the CAP programs. To the extent possible, at least one shall reside in each Advisory Board ~~Commissioner's~~ district and additional low-income representatives shall be

in proportion to the distribution of the County's low-income residents among those districts.

B. Recruitment of these Members shall include social media posts, advertisements in community newspapers, postings at locations where low-income persons are served, and direct solicitation from organizations composed of or representing low-income persons.

C. Low-income representatives may be reimbursed for: reasonable transportation costs, childcare expenses, and other costs that may be barriers to board participation as identified by the member and approved by County staff.

### 3. Community Representatives

These Members shall be drawn from as broad and as geographically, demographically, and culturally representative a range of major community interests as is possible. To the extent possible, at least one shall reside in each Advisory Board district.

Each new member will receive an orientation by County staff. Orientation will include an informational binder and review of the contents, explanation of the roles and responsibilities of each member and a question-and-answer period.

## **SECTION 3. Period of Service**

Members' terms shall serve three-year terms which will commence on January 1, or in the case of Members who fill mid-term vacancies, immediately upon appointment by the Councilors through the end of the replaced Member's term. No person may serve as a Member for more than three (3) consecutive full terms, or a total of nine (9) consecutive years, regardless of whether they are a Public Official, Low-Income, and/or Community Representative. A person may be reappointed as a Member after they have been off the Advisory Board for at least two (2) full years. An individual nominated by a Low-Income Organization to serve as a representative shall so serve only while s/he they continues to be associated with the organization that nominated that individual.

## **SECTION 4. Vacancies**

1. After two (2) unexcused absences within a twelve (12) month period, the Member shall be notified in writing that another unexcused absence shall result in their position being declared vacant.
2. The Member shall be removed and a vacancy will exist if the Member has three (3) unexcused absences in a twelve (12) month period.
3. Resignations shall be submitted in writing to the Advisory Board and a vacancy will be considered to exist on the effective date of the resignation.
4. Vacancies shall be filled following the same procedures specified above in this Article.

## **SECTION 5. Nondiscrimination**

Membership, offices, and committee membership on the Advisory Board shall not be denied to any individual because of race, creed, color, sex, age, disability, national origin, limited proficiency in English, familial status, gender identity or sexual orientation. Upon request by any applicant or Member, the Advisory Board shall provide any reasonable accommodations that are necessary because of disability or limited proficiency in English to allow full participation.

| **SECTION 6. Exclusion**

No position on the Advisory Board may be filled by a current public official or employee of Clark County Government except when such representation is required by State or Federal law.

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## ARTICLE V - CODE OF CONDUCT

### **SECTION 1. Conflict of Interest**

1. No person who is an officer or employee of an organization contracting to perform a component of the Community Action Program may serve as a Member of the Advisory Board.
2. No Member of the Advisory Board shall be counted in determining a quorum for, or shall vote on, any matter if:
  - A. They or a family member has a personal or pecuniary interest,
  - B. The vote could benefit any organization in which they or a family member is an officer or employee.
3. Each Member shall voluntarily disclose the existence of any such interest and shall recuse him or herself prior to the quorum count or vote. Each Member shall also voluntarily disclose their membership or other position in any organization that the vote could benefit in accordance with Conflicts of Interest –Code of Ethics, RCW 43.160.040.
- 4.5. Members of the Advisory Board are not precluded from receiving Community Action Program-funded services for which they are eligible, e.g., energy assistance. However, a Member must recuse themselves from any vote in which the Member's eligibility or benefits could be directly affected.
- 5.6. Each Member is asked to sign a Conflict of Interest statement at Member orientation and at the January meeting thereafter. An opportunity to disclose conflicts of interest will be available in the document. Should a conflict of interest occur at any point, Members will inform County staff as soon as possible.

### **SECTION 2. Appearance of Fairness**

All members of the Advisory Board will avoid any partiality. A Member shall abstain from voting on any competitive funding application if they personally support, or is an officer, director, member or employee of, an organization that directly supports one application for funds over others.

### **SECTION 3. Confidentiality**

Members of the Advisory Board must exercise the maximum discretion in all matters of official business. Any information received on a confidential basis must be maintained in strict confidence in accordance with applicable Federal, State, and local law.

## **ARTICLE VI - OFFICERS**

### **SECTION 1. Positions and Duties**

The Advisory Board shall have at least three Officers: Chairperson, Vice-Chairperson and Secretary. The Officers shall include at least one Low-Income Representative and to the extent possible shall include one Public Official Representative and one Community Representative. The duties of the officers are as follows:

1. The Chairperson is the Advisory Board leader subject to such policies and directives as the Advisory Board may establish. The Chairperson shall preside at Advisory Board meetings; shall execute jointly with the Secretary all documents of the Advisory Board; and (subject to approval at the next meeting of the Advisory Board) may appoint other officers, appoint committees, and establish methods of organization through proper means.
2. The Vice-Chairperson shall assist the Chairperson, temporarily assume the duties of the Chairperson when that person is absent or unable to serve and when that office becomes vacant, and perform other duties as assigned by the Advisory Board.
3. The Secretary, either directly or through a Department staff member, shall keep accurate permanent records of all proceedings of the Advisory Board; timely notify Members in advance of all special and regularly scheduled meetings; promptly notify Members who are delinquent in attendance as described in Section 4, Paragraph 1 of Article IV; and perform other duties as assigned by the Advisory Board.

### **SECTION 2. Elections**

At the last meeting of the year, nominations for officers may be made by a nominating committee or from the floor. The election will be held and newly-elected officers will be installed at the first meeting of the year. In the event of an officer leaving prior to the end of their term, a special election may be held at the next scheduled meeting.

### **SECTION 3. Period of Office**

The term for all officers shall begin at the January meeting following their election and shall end at the January meeting twelve (12) months later. No officer may serve more than three consecutive terms in the same position.

## ARTICLE VII - MEETINGS

### **SECTION 1. Annual Retreat Meeting**

The annual meeting, which shall be considered a regular meeting for conducting business, shall be held in the month of January, at such time and place as set by the Advisory Board to maximize participation and understanding of roles and responsibilities of Members.

### **SECTION 2. Regular**

The Advisory Board shall set the calendar for the year's meetings at the annual meeting in January, hold a regularly scheduled meeting at 8:00 a.m. on the second Tuesday of odd-numbered months. Meeting dates, times, and locations will be published annually and as otherwise useful to maximize participation by low-income residents. In case of emergency or of extreme necessity, the officers or members may cancel or postpone meetings but shall give notice that is reasonable under the circumstances.

### **SECTION 3. Special**

1. Special meetings of the Advisory Board may be called by the County Councilors or their designee, by the Advisory Board Chairperson (with or without request from Community Action Program or other county staff), or by written request of a majority of the Advisory Board Members, provided that each member of the Advisory Board, the public and any others who have communicated their interest, have advance notice of the time and place of the meeting.
2. The items of business (agenda) to be considered in a special meeting must be limited to those for which the meeting was called.

### **SECTION 4. Notices**

Notices declaring meetings and the agenda for those meetings shall be sent to Advisory Board Members and to any others who have communicated their interest to the Advisory Board in writing not less than five days prior to the scheduled meeting day.

### **SECTION 5. Agenda and Governance**

The agenda for all scheduled meetings shall observe the adopted order of business. All meetings of the Advisory Board and of its committees shall be conducted using Robert's Rules of Order, newly revised edition, as a guide except where this conflicts with the by-laws.

### **SECTION 6. Quorum**

A simple majority of non-vacant positions is the minimum required for a quorum of the Advisory Board or for any committee.

### **SECTION 7. Public Access and Notification**

1. All regular and special Advisory Board meetings and committee meetings shall be open to the public. All meetings are subject to applicable provisions of the Open Public Meetings law, RCW Chapter 42.30B.
2. Notifications of meetings, special Advisory Board meetings and committee meetings will be communicated to the public on the Community Action website, by e-mail to each member of the Advisory Board and to any others who have communicated their interest to Advisory Board staff.
- 2.3. Members of the public are welcome to attend the regularly scheduled meetings as guests. Guests will have the opportunity to briefly address the Advisory Board during Open Forum at the end of

each meeting. If a member of the public needs additional time to address the Advisory Board, they will need to contact County staff at least two-weeks prior to the next regularly scheduled meeting to request time in the agenda.

## **SECTION 8. Vote**

1. Each member shall have one vote either in person or by email. Votes cast by email must be provided to Advisory Board staff prior to, and will be read aloud at, the meeting where the vote is taking place.
2. Proxy votes shall not be permitted.
3. No Advisory Board member shall vote when a conflict of interest is present, as is stipulated in Article V, Section 1.2.
4. Except as required in Article IX, Section 1, a simple majority of the votes cast on any motion made and seconded in an Advisory Board meeting shall decide the motion.
5. Election of Officers shall be by an affirmative simple majority vote.

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## ARTICLE VIII - COMMITTEES

### **SECTION 1. Executive Committee**

1. The Executive Committee shall be composed of the Officers of the Advisory Board.
2. The Executive Committee shall take actions that are consistent with policies and positions established by the Advisory Board. In emergencies, the Executive Committee is authorized to make decisions and to take action when it is not reasonably possible to assemble or to obtain opinions from the full Advisory Board. Any decisions or actions taken by the Executive Committee must come before the full Advisory Board for ratification at the next regularly scheduled meeting. The Executive Committee may advise the Department or the Councilors on such policy or program matters as the full Advisory Board may delegate. The Advisory Board Chairperson shall serve as Chairperson for the committee.
3. The responsibilities of the Executive Committee shall include:
  - A. Overseeing the work of all other committees;
  - B. Acting on behalf of the Advisory Board in matters that require action before the full Advisory Board can be convened.
  - C. Monitoring the adequacy and effectiveness of the by-laws, and convening an ad hoc By-laws Committee to review and recommend changes as deemed necessary.

### **SECTION 2. Other Committees**

The Advisory Board may establish additional standing or ad hoc committees or work groups that it decides are necessary for its effective functioning.

1. Committees should generally have not less than three Advisory Board members and to the extent possible should include representatives of each type, and may include non-Members.
2. The Advisory Board Chairperson shall appoint the members and Chairpersons of all committees and work groups; ~~committee members shall serve for one year and may be reappointed.~~

## ARTICLE IX - LIMITATIONS

### **SECTION 1. Amendment**

These by-laws may be amended by a two-thirds vote of the Advisory Board Members ~~present~~ at any ~~regular~~ meeting that occurs at least seven (7) days after all Members have been provided with copies of the proposed amendments. Amendments will become effective upon adoption but cannot be retroactive.

### **SECTION 2. Superior Rules**

If any of these by-laws conflict with County, State or Federal statutes, regulations, guidelines, or instructions, the latter shall prevail.

### **SECTION 3. Previous By-laws**

These by-laws shall supersede all previous by-laws.

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# Impact NW Housing Programs

RJ Stangland, Housing Manager

Jani Belcoe, Lead Housing Specialist



**IMPACT NW**

*Since 1966*

**Inspiring Hope.  
Empowering Independence.**



# Program Fundamentals

- Target Population:
  - Chronically and/or Literally Homeless Individuals and Families
  - Majority Low-income (under 30% AMI)
- Services:
  - Strength-Based, Person Centered Case Management
  - Progressive Engagement
  - Trauma Informed Care
  - Landlord Advocacy/Coordination
  - Employment and Benefits Assistance
  - Rent Assistance and Master Leasing
  - Retention and Follow-Up Support (After Care)



# Partnerships

- Council for the Homeless/Housing Solutions Center: coordinated entry, referrals, warm handoffs.
- Partners In Careers: shared office space, coordination of services, community resource referrals.
- Coordinated Assessment Workgroup
- Ending Family Homelessness (EFH) Collaborative
- Housing First Work Group
- Coalition of Service Providers
- Community Foundation of SW Washington: additional flexible funding source (FY2015-2016)



# Rapid Rehousing Programs

- CHG TANF
  - Homeless Households with TANF
  - 5 HHs will be served
- RRH ESG
  - Literally Homeless Households
  - 2 HHs will be served
- SSVF
  - Homeless Veteran Households
  - Currently serving 30 HHs



# Permanent Supportive Housing Programs

- PSH-HUD
  - Chronically homeless Individuals w/ LT disabilities
  - 10 HHs served through Master Leasing
    - 1 currently pending referral/eligibility
- PSH-Local
  - Households with extensive homeless history
  - High VAT score
    - 2 HHs served
    - 1 currently pending referral/eligibility



# Targeted Program Outcomes

- Increased Income
  - Benefit enrollment (SOAR)
  - Employment
- Engagement in Health Services
- Housing Stability (avg. among all programs):
  - Housed at Exit: 90.0%
  - Housed 3 months after Exit: 90.0%
  - Housed 6 months after Exit: 80.0%
  - Housed 12 months after Exit: 70.0%



# Peter's Success

# Lindsay's Success



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# Questions?

## Community Action Advisory Board Program Summary Report 2015

### COMMUNITY FUNDS (CF)

Agency/Program	Contract #	Outcome Description	Proposed Outcomes	Actual Outcomes					Contract		
			Annual	Q1	Q2	Q3	Q4	YTD	Budget Amt.	YTD	% Spent
<b>211 info</b> Provides free and easy access to referrals to food, shelter, housing, foreclosure assistance, health care, and more.	<b>211info Specialist</b>	<b>2015-CF-12</b> Individuals have increased awareness of services via telephone	7,500	1,547	1,471	1,610	1,840	6,468	\$64,000	\$64,000.01	100%
			8,000	1,552	1,643	1,782	1,854	6,831			
			85% / 160	85%	33%	20%	30%	85%			
<b>Big Brothers Big Sisters</b> Targets youth between the ages of 13-17 who are at risk of dropping out of school. Ensures they continue to receive the guidance and support from a mentor needed for staying in school.	<b>Finish Strong</b>	<b>2015-CF-13</b> Youth avoid risk-taking behavior	71	65		44	43	152	\$36,000	\$36,000.00	100%
			71	65		44	43	152			
<b>Clark County Food Bank</b> Retrieves fresh and frozen food items from participating area grocery stores for distribution to all eligible food programs.	<b>Fresh Alliance</b>	<b>2015-CF-17</b> Individuals received emergency food	86,000	12,045	10,549	45,488	14,233	82,315	\$25,920	\$25,920.01	100%
			29,000	4,647	3,675	14,432	4,767	27,521			
			100,000	309,176	310,909	323,681	338,054	1,281,820			
			5	0	0	1		1			
<b>Columbia River Mental Health</b> Provides supported employment services for families and individuals who are homeless or at risk of homelessness for mainstream employment and educational services.	<b>Employment Navigator</b>	<b>2015-CF-20</b> Individuals were unemployed and obtained a job	44	10	23	20	9	62	\$100,000	\$100,000.00	100%
			10	10	10	6	19	45			
			5	0	3	0	6	9			
			5	0	2	1	1	4			
<b>Community Housing Resource Center</b> Provides mortgage default counseling services to homeowners who are at risk of losing their homes, and also provides credit repair and debt management education and counseling to Clark County households.	<b>Foreclosure Assistance</b>	<b>2015-CF-15</b> Households received emergency foreclosure assistance	160	25	57	57	17	156	\$40,500	\$35,262.92	87%
			25	5	13	13	4	35			
			150	220	244	286	179	929			
			140	77	102	119	72	370			
<b>Community Services Northwest</b> Identifies individuals who are homeless or at imminent risk of homelessness and helps them apply for SSI/SSDI benefits through the SOAR process.	<b>PATH SOAR</b>	<b>2015-CF-01</b> Individuals assessed for SOAR process through HSC	30	4	13	9	6	32	\$67,500	\$67,381.55	100%
			18	5	5	4	4	18			
			10	2	3	1	0	6			
			\$10,000	\$ 15,000	\$ 20,380	\$ 2,199	\$ -	\$ 37,579			
<b>Community Services Northwest</b> Provides permanent supported housing to homeless, high-needs individuals with chemical dependency, mental and physical health disabilities and/or co-occurring disorders.	<b>Welcome Home</b>	<b>2015-CF-01</b> People who are chronically homeless received permanent supportive housing assistance and case management	7	7	0	6	6	19	\$63,000	\$62,900.00	100%
			2	0	0	0	0	0			
			5	7	0	6	5	18			
<b>Council for the Homeless</b> Expands the supply of affordable housing for people who are homeless in Clark County by recruiting landlords willing to rent to people who have barriers to renting.	<b>Community Housing</b>	<b>2015-CF-06</b> Households received education/coaching to overcome barriers	100	69	239	53	37	398	\$54,800	\$46,800.00	85%
			75	31	47	21	44	143			
			30	6	8	26	7	47			
			100	256	0	0	0	256			
<b>Council for the Homeless</b> Facilitates the CoSP meetings and the Homeless Task Force. Also produce the annual HUD CoC grants, partner in Clark County's 10-Year Homeless Plan, and coordinate the annual one-day Point in Time (PIT) Count.	<b>Community Planning</b>	<b>2015-CF-06</b>							\$100,000	\$100,000.00	100%
<b>Council for the Homeless</b> Implementation of the coordinated assessment program to integrate/enhance the Emergency Shelter Clearinghouse and System Navigator programs into one center.	<b>Coordinated Assessment</b>	<b>2015-CF-06</b> Households screened through Housing Solutions Center	4,500	999	720	859	743	3,321	\$277,400	\$277,400.00	100%
			500	216	152	151	97	616			
			100	45	47	21	44	157			
<b>Council for the Homeless</b> Data collection through a system that links homeless programs. Data is used to gather statistical and categorical information on the homeless population used in the assessment and analysis of needs and services.	<b>HMIS</b>	<b>2015-CF-14</b>							\$50,000	\$50,000.00	100%
			7,030	1,393	1,069	1,277	1,172	4,911			

\*This outcome includes households entering the program from previous years.

## Community Action Advisory Board Program Summary Report 2015

### COMMUNITY FUNDS (continued)

Agency/Program	Contract #	Outcome Description	Proposed Outcomes	Actual Outcomes					Contract		
			Annual	Q1	Q2	Q3	Q4	YTD	Budget Amt.	YTD	% Spent
<b>Janus Youth Programs</b> Assist youth and young families who are at risk of becoming homeless to maintain or be re-housed into permanent housing through strength-based services that address barriers to housing.	<b>Bridges (Prevention)</b> 2015-CF-02	Youth received prevention assistance	14	7	1	2	2	12	\$135,000	\$135,000.00	100%
		Youth remained in housing for six months*	11	17	1	0	2	20			
		Youth increased income	12	4	3	2	2	11			
<b>Janus Youth Programs</b> Assist youth with re-housing. Priority include youth transitioning out of foster care, incarceration or a residential treatment setting, and those residing in shelters or a place not meant for habitation.	<b>The Nest (Re-housing)</b> 2015-CF-02	Youth received rental subsidies and case management	5	5	0	0	0	5	\$45,000	\$45,000.00	100%
		Youth remained in housing for six months*	4	3	1	2	5	11			
		Youth increased income	5	3	0	1	2	6			
<b>Janus Youth Programs</b> A six-bed secure shelter for runaway youth brought in by police because they have an active run report or are at risk of placing themselves in danger.	<b>Oak Grove Shelter</b> 2015-CF-02	Youth received emergency temporary shelter	132	103	89	86	90	368	\$53,500	\$53,500.00	100%
<b>Janus Youth Programs</b> Stationary outreach drop-in center designed to meet the needs of street-affected youth.	<b>The Perch</b> 2015-CF-02	Youth who are unsheltered were contacted on the street	6,000	1,266	1,165	957	1,063	4,451	\$69,300	\$69,300.00	100%
		Youth were connected to housing and services which support exiting street-life	300	47	59	49	51	206			
<b>New Day Dental</b> Provides basic dental services. Receive referrals of persons in case-managed employment programs from Second Step, Vancouver Housing Authority, Janus Youth Programs, and Share.	<b>First Impressions</b> 2015-CF-16	Individuals obtained dental services for themselves or family member	10	1	2	2	3	8	\$15,000	\$2,783.00	19%
		Individuals were unemployed and obtained a job	5	0	0	0	1	1			
<b>Partners in Careers</b> Works with high school juniors and seniors in danger of not graduating. The goal is to graduate on time, gain work experience, work ethic, and a sense of community and self-confidence leading towards self-sufficiency.	<b>YouthFirst</b> 2015-CF-10	Individuals were unemployed and obtained a job	12	9	32	17	26	84	\$90,000	\$68,874.73	77%
		Individuals maintained a job for at least 90 days*	9	7	8	12	8	35			
		Individuals obtained skills/competencies required for employment	92	76	1	0	75	152			
<b>The Salvation Army</b> Assists renters who have been evicted by local Building Inspector's for their safety when numerous code violations and unsafe living conditions are found.	<b>ER Funds for Dislocated</b> 2015-CF-03	Households received emergency rent assistance		1	0	0	0	1	\$2,550	\$600.00	24%
<b>Second Step Housing</b> Provides a safety net for households at risk of homelessness, at imminent risk of homelessness, or literally homeless. Participants receive supported housing to promote self-reliance with one-on-one case management.	<b>Resident Self Sufficiency</b> 2015-CF-08	Individuals received rental subsidies and case management	30	15	12	12	10	49	\$81,500	\$81,500.00	100%
		Individuals remained in housing for six months*	27	2	4	8	6	20			
		Individuals increased income	14	10	6	9	8	33			
<b>Share</b> A permanent supportive housing program that provides individualized case management with rental subsidies for families and individuals who are literally homeless to support them in their progress toward self-sufficiency.	<b>ASPIRE (PSH)</b> 2015-CF-09	Individuals received rental subsidies and case management	40	19	17	17	16	69	\$220,000	\$220,000.00	100%
		Individuals remained in housing for six months*	32	6	12	12	16	46			
		Individuals increased income	7	4	1	3	4	12			
<b>Share</b> Rapidly re-houses households who are literally homeless into appropriate housing or prevent households at-risk or imminently at-risk of homelessness from becoming literally homeless.	<b>ASPIRE FAST</b> 2015-CF-09	Households received rapid re-housing assistance	30	4	5	4	3	16	\$153,000	\$133,000.00	87%
		Households received homelessness prevention assistance	16	6	5	5	16	32			
		Households remained in housing for six months*	34	2	3	3	12	20			
		Households increased their income	30	4	1	3	8	16			
<b>Share</b> Provides hot meals to the public throughout the year. The Backpack Program provides weekend food packages to children every school week, and Summer SLAM provides breakfast/lunch to children in the summer.	<b>Hunger Response</b> 2015-CF-05	Students served through the Backpack Program	1,200	2,445		0	2,349	4,794	\$63,000	\$63,000.00	100%
		Summer lunches provided through Summer SLAM	900	0	1,202	24,062	0	25,264			
		Hot meals provided	84,000	19,925	18,617	23,608	25,078	87,228			
		Schools served	90		90	0		90			
<b>Share</b> Bank savings accounts that assist households in becoming self-sufficient and move out of poverty. Participants save up to \$2,000 to be used for a down payment on a home, education, or startup for a micro-enterprise.	<b>Individual Development</b> 2015-CF-05	Participants who increased their savings through IDA	20	70	72	68	74	284	\$64,800	\$64,800.00	100%
		Households enrolled and have made a deposit	20	9	16	7	11	43			
		Households who increased their financial knowledge	20	9	16	7	1	33			
		Households who purchased an asset this contract year*	8	3	7	0	0	10			

\*This outcome includes households entering the program from previous years.

## Community Action Advisory Board Program Summary Report 2015

**COMMUNITY FUNDS (continued)**

Agency/Program	Contract #	Outcome Description	Proposed Outcomes Annual	Actual Outcomes					Contract		
				Q1	Q2	Q3	Q4	YTD	Budget Amt.	YTD	% Spent
<b>Share</b> Engages individuals who are chronically homeless to better understand their needs and house them through a Housing First model.	<b>Outreach/Bridging the Gap</b> 2015-CF-19	People who are chronically homeless are housed	5	4	5	5	5	19	\$65,500	\$65,495.00	100%
		Individuals referred to a mental health or alcohol and drug agency	3	1	1	2	1	5			
<b>Share</b> Provides emergency shelter year-round at three sites throughout the Vancouver area. Also provides additional emergency shelter at local churches through the WHO program from November through March.	<b>Shelter System</b> 2015-CF-09	Households entered permanent housing	300	49	55	57	75	236	\$514,484	\$514,484.00	100%
		Households accessed shelter and food	800	577	324	349	573	1,823			
		Bednights provided at single male shelters	3,000	6,038	2,484	2,448	4,879	15,849			
		Bednights provided at single female/family shelters	2,000	11,469	8,391	9,438	10,307	39,605			
<b>Volunteer Lawyers Program</b> Provides free legal services to people who are low-income and/or homeless. Includes Homeless Court, Homeless Clinics, Advice Clinics and Direct Representations.	<b>Volunteer Lawyers Program</b> 2015-CF-04	Individuals received legal assistance	800	150	125	114	223	612	\$50,400	\$50,400.00	100%
		Individuals referred to Homeless Court	100	12	9	16	4	41			
		Court fines converted to community service hours		\$ 21,451	\$ 6,106	\$ 7,505		\$ 35,062			
		Community service hours completed		2,292	0			2,292			
<b>Washington Dept. of Veteran Affairs</b> Addresses the needs of veterans incarcerated in jail and advocates for reduction in court sentencing for those eligible and willing to participate in treatment and/or employment-oriented veterans' reintegration programs.	<b>Veterans Incarcerated</b> 2014-CF-21	Veterans unemployed and obtained a job	15	6	3	2	4	15	\$40,500	\$40,500.00	100%
		Number of early release jail days		287	494	209	60	1,050			
		Amount saved through early release jail days		\$21,846	\$37,603		\$4,567	\$ 64,016			
		Number of SSI/SSDI claims submitted	5	0	0		0	0			
<b>YWCA</b> Serves victims of domestic violence by providing a 24-hour crisis line, shelter, children's advocacy program, legal advocacy, domestic violence advocacy, safety planning, and community education.	<b>SafeChoice DV Shelter</b> 2015-CF-07	Individuals received legal advocacy for victims of domestic violence	500	113	124	155	117	509	\$101,274	\$101,274.00	100%
		Individuals received emergency shelter services	115	27	37	25	35	124			
		Individuals obtained a protection order	300	37	34	45	33	149			

\*This outcome includes households entering the program from previous years.

## Community Action Advisory Board Program Summary Report 2015

### Consolidated Homeless Grant (CHG)

Agency/Program	Contract #	Outcome Description	Proposed Outcomes	Actual Outcomes					Contract**		
				Contract Period	Q1	Q2	Q3	Q4	YTD	Budget Amt.	YTD
<b>Community Services Northwest</b> PSH Re-Entry Housing Provides long-term affordable housing and support services to persons re-entering Clark County from prison, jail, and other institutions.	<b>2014-CHG-06</b>	Households received rental subsidies and case management	10	8	0	0	0	8	\$117,394	\$114,613.64	98%
		Households maintained housing stability for 90 days	9	8	0	0	0	8			
		Households maintained housing stability for one year	8	6	1	1	0	8			
<b>Community Services Northwest</b> Rapid Re-Housing Program Provides short-term affordable housing and support services to persons re-entering Clark County from prison, jail, and other institutions.	<b>2014-CHG-06</b>	Households received rental subsidies and case management	15	13	0	0	0	13	\$148,906	\$146,074.23	98%
		Households maintained housing stability for 90 days	13	12	1	0	0	13			
		Households maintained housing stability for one year	12	11	0	0	0	11			
<b>Council for the Homeless</b> Motel Vouchers Provides coordinated short-term motel vouchers to vulnerable populations.	<b>2014-CHG-07</b>	Households received motel vouchers*	40	0	13		124	137	\$47,470	\$47,469.55	100%
		Individuals received motel vouchers*	80	0	24		175	199			
<b>Impact Northwest</b> Homelessness Prevention Prevents homelessness by increasing housing stability for individuals and families at risk of homelessness through housing payment assistance, eviction prevention services, and other supportive services.	<b>2014-CHG-10</b>	Households received rental subsidies and case management	24	23	0	3	3	29	\$176,794	\$172,779.96	98%
		Households remained in housing for six months	18	8	4	7	2	21			
		Households maintained housing stability for one year	16	8	0	3	2	13			
<b>Janus Youth Programs</b> The Alliance Project Provides Rapid Re-Housing Assistance to households with at least one 24-year-old youth or younger parent who is literally homeless and receiving TANF assistance.	<b>2014-CHG-08</b>	Youth led households received rental subsidies and case management	4	4	0	0	0	4	\$66,469	\$66,469.00	100%
		Youth led households remained in housing for six months	3	4	0	0	0	4			
		Youth led households remained in housing for one year	2	2	2	0	0	4			
<b>The Salvation Army</b> Ending Family Homelessness Provides Rapid Re-Housing Assistance to households who are literally homeless and receiving TANF assistance.	<b>2014-CHG-04</b>	Households received rental subsidies and case management	12	4	0	1	0	5	\$53,764	\$39,429.15	73%
		Households remained in housing for 90 days	10	2	1	1	1	5			
		Households maintained housing stability for one year	9	0	1	1	1	3			
<b>The Salvation Army</b> Moving Forward Together An Prevention housing program with an integrated approach to housing, food and employment.	<b>2014-CHG-04</b>	Households received rental subsidies and case management	60	29	2	3	2	36	\$175,258	\$173,652.86	99%
		Households maintained housing stability for six months	52	25	1	2	3	31			
		Households remained in housing for one year	48	17	6	4	1	28			
<b>Share</b> Ending Family Homelessness Provides Rapid Re-Housing and Prevention Assistance to households who are literally homeless and receiving TANF assistance.	<b>2014-CHG-01</b>	Households received rental subsidies and case management	45	24	4	0	13	41	\$237,581	\$237,580.00	100%
		Households remained in housing for 90 days	40	12	9	14	0	35			
		Households maintained housing stability for one year	36	0	4	12	8	24			
<b>Share</b> EFH Match Provides Rapid Re-Housing and Prevention Assistance to households who are literally homeless and receiving TANF assistance.	<b>2014-CHG-09</b>	Households received rental subsidies and case management	25	16	0	4	61	81	\$164,816	\$164,816.08	100%
		Households remained in housing for 90 days	22	10	9	0	4	23			
		Households maintained housing stability for one year	20	0	2	11	3	16			
<b>Share</b> Housing & Essential Needs Provides rent assistance and/or essential needs to households who are literally homeless or at-risk of homelessness that receive a HEN referral from DSHS.	<b>2014-CHG-11</b>	Households received rental subsidies and case management*	225	255	42	94	0	391	\$ 2,151,448	\$ 2,151,252	100%
		Households received essential needs supplies*	120	141	139	105	81	466			
		Essential Needs are duplicated									

\*This outcome only spans Year to Date (YTD).

\*\*Contract spending amounts are based on the two year contract (2014-2015). Proposed and Actual Outcomes are from 2015 only.

### Emergency Solutions Grant (ESG)

Agency/Program	Contract #	Outcome Description	Proposed Outcomes	Actual Outcomes					Contract through 6/30/2016		
				Contract Period	Q1	Q2	Q3	Q4	YTD	Budget Amt.	YTD
<b>Share</b> ASPIRE PROS Provides rapid re-housing and prevention assistance to individuals, couples and families. The program emphasizes personalized support, goal setting, tenant education and increasing income.	<b>2014/15-ESG-</b>	Households received rental subsidies and case management	45	33	10	0	0	43	\$288,735	\$159,411.24	55%
		Households maintained housing stability for six months*	42	20	5	8	6	39			
<b>Council for the Homeless</b> ESG Intake & Assessment Conduct intake screenings and assessments for the Share PROS ESG Rapid Re-housing and Prevention programs.	<b>2015-ESG-02</b>	Households screened and assessed	150	60	57	10	10	137	\$32,258	\$32,258.00	100%
		Households placed into ESG program	45	13	10	2	1	26			

# From Easing to Ending Poverty: Provocative Questions

2016 Regions 8 & 10 Community Action Network Symposium

April 27-28, 2016

## AGENDA

DAY ONE		
Keynote	Moving from Transactional to Transformational Services	<b>BJ Walker</b> , Director, State Government/Strategy and Operations, Deloitte Consulting LLP
Panel	The nature, science and importance of innovation	
<i>Provocation Question #1</i>	<i>Is it more important to get fewer people out of poverty than to provide a minimum amount of service to many?</i>	<b>Rand Clark</b> , Community of Care Navigator, Denver, CO  <i>Small groups</i>
Presentation	Theory of Change and Choosing How to Measure – A presentation on Region 10 Theory of Change and the Indicators Project for measuring success	<b>Melissa Torgerson</b> , Oregon State University  <b>Bruce Weber, Ph.D.</b> , Oregon State University
Lunch	What would it take <b>to cut poverty in half in the United States?</b>	<b>David Riemer</b> , Senior Fellow at the Community Advocates Public Policy Institute in Milwaukee, WI
<i>Provocation Question #2</i>	<i>How would people in poverty benefit from getting direct cash transfers?</i>	Multnomah Co., Portland, OR  <i>Small groups</i>
<i>Provocation Question #3</i>	<i>Is a child's Zip Code more important than their genetic code in determining their health and success?</i>	<b>Larry Wallack, Ph.D.</b> , Prof. of Public Health, College of Urban and Public Affairs, Portland State University, OR  <i>Small groups</i>
Dinner	On Your Own	

Coordinated by Community Action Partnership of Oregon (CAPO) in Partnership with Oregon Housing and Community Services and Multnomah County, Department of Community Services



DAY TWO		
Keynote	Social Determinants of Health	<b>David Erickson</b> , Director, Center for Community Development Investments, Federal Reserve Bank of San Francisco
Provocation Question #4	<i>Is there a business model for poverty reduction? Examples: Pay for Success, Social Impact Bonds and other outcome based funding models.</i>	<b>Ian Galloway</b> , Senior Research Associate and Oregon State Community Development Field Manager, Federal Reserve Bank of San Francisco  Small groups
Provocation Question #5	<i>How can we dramatically reduce the cost of building affordable housing so we are not building it on the backs of poor people?</i>	<b>Rob Justus</b> , Co-founder of Home First Development and Executive Director of CASH Oregon  Small groups
Lunch		<b>Denise Harlow</b> , Executive Director, Community Action Partnership, Washington, D.C.
Provocation Question #6	<i>What is the benefit of addressing the stress from being poor and facing social inequity for getting out of poverty? (Executive functioning)</i>	<b>Dr. Reginald Richardson</b> , Director, Office of Self-Sufficiency Programs, Dept. of Human Services, State of Oregon  Small groups
Panel	What are Foundations thinking about innovation?	<ul style="list-style-type: none"> <li>• Meyer Memorial Trust - Oregon</li> <li>• Crittenden Foundation - National</li> <li>• United Way of the Columbia-Willamette</li> <li>• NW Area Foundation - Regional</li> <li>• SW Washington Foundation - Washington</li> </ul>
Panel	Techniques for Making Change in Organizations and Programs: examples of how big changes were made and lessons learned.	Agency representatives from around Regions 8 & 10  Small groups
<b>Final reflections</b>		
3-3-16		

*Thanks to Our Sponsors!*





## CLARK COUNTY COMMUNITY ACTION ADVISORY BOARD

### Center for Community Health Building Tour

#### 4<sup>th</sup> Floor

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Veterans Affairs VISN	Kate Budd, Program Coordinator
Clark County Dept of Community Services	Rebecca Royce, Program Coordinator

#### 3<sup>rd</sup> Floor

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Clark County Public Health	Dr. Alan Melnick, Director
Vacant Space (previously SeaMar)	

#### 2<sup>nd</sup> Floor

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Community Services Northwest	Bunk Moren, Executive Director
Southwest Behavioral Health	Melanie Kuchinka, Special Projects Coordinator
Lifeline Connections	Shannon Edgel, Marketing Specialist

#### 1<sup>st</sup> Floor

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Lifeline Connections	Shannon Edgel
Telecare	Melanie Kuchinka
Crisis	Dan Jass, Designated Mental Health Professional
Consumer Voices are Born	Teri Owen, REACH Center Director



Please call Rebecca Royce, 360-397-2075 ext 7863, if you have any questions or are unable to attend the meeting. This building is wheelchair accessible. If you need special assistance to participate in this meeting, please contact Clark County, Relay 711, at least two working days prior to the event.